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**CHARLOTTE HORNETS**

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100 Hive Drive  
Charlotte, NC 28217  
November 13, 1996

Bill Brown  
Parties By Design  
4438 Whitby Lane  
Charlotte, NC 28211

Dear Bill:

Just wanted to drop you a short note and thank you for all your help with our opening night production. The entire night was a huge success and you really helped us set the stage for what we hope will be an exciting season.

The "brick wall" construction was top-notch. Considering the short turnaround, it was unbelievable! It enabled us to create the exact effect we had hoped for, without costing us an arm and a leg. Together with the pyro, your work made for an explosive introduction for Hugo.

Your flexibility and creative energy were very welcome. At a time when I was up to my neck in planning and logistics, I needed someone that could take an idea and run with it. Your work with Matt and Michael allowed me to tend to my other opening night responsibilities without worry.

The Hornets greatly appreciate your efforts and I personally look forward to working with you again in the near future.

Sincerely,

A handwritten signature in cursive script, appearing to read "Jason". The signature is fluid and stylized, written in black ink.

Jason Brannon  
Director of Game Operations